

KDD-99

8/16/1999

Integrating Data Mining into Vertical Solutions: Problems and Challenges

Panel organizers

Ronny Kohavi
Director, Data Mining
Blue Martini Software
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Mehran Sahami
Systems Scientist
E.piphany, Inc.
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Panel Participants

- 👉 Jim Bozik from Acxiom Corp (data provider)
- 👉 Dorian Pyle from Data Miners (consulting)
- 👉 Rob Gerritsen from Exclusive Ore (consulting)
- 👉 Steve Belcher from Unica (horizontal to vertical)
- 👉 Ken Ono from Angoss (horizontal)

Panel Format

Panel is 90 minutes

➤ Introduction - 10 minutes	10
➤ Panelists: 1 minute intro by Mehran/Ronny 5 minutes opening statement	40
➤ Discussion: 30 minutes	70
➤ Panelists: 3 minutes closing statement	85
➤ Concluding remarks	90

Panelist Questions

- ✎ Eight questions were sent to panelists for opinions and interest rating
- ✎ Waterfall model based on responses:
 - Each panelist was asked to address two different questions
 - Each question is being answered by two consecutive panelists
 - Questions were chosen so that consecutive panelists do not agree on answer

Questions (I of II)

- Q1: Solutions versus Tools
What should companies sell? Jim
- Q2: Who are the users of the data mining?
Business users or analysts? Jim
Dorian
- Q3: Will data mining functionality be
successfully integrated into
databases? Dorian
Rob
- Q4: Do models need to be interpretable? Rob
Steve

Questions (II of II)

Q5: Is there a future for horizontal data mining tool providers?

Steve

Ken

Q6: Will industry-standard APIs be adopted? Will they help horizontal data mining companies?

Ken

Ronny Kohavi (Blue Martini Software)

- ✎ Joined Blue Martini Software in Sept 1998
 - Director of Data Mining
- ✎ Previous experience
 - MineSet manager, SGI
 - MLC++ project, Stanford University
 - Co-chair (with Jim Gray) of KDD-99's industrial track
 - Co-editor (with Foster Provost) of upcoming issue of the Data Mining and Knowledge Discovery journal special issue on:
E-commerce and Data Mining
- ✎ Ph.D. in Computer Science from Stanford

Mehran Sahami (E.piphany)

➤ Joined E.piphany in 1998

- Systems Scientist leading data mining R & D
- Manager of Real-Time Products development

➤ Previous experience

- DM research at Xerox PARC, SRI, and Microsoft
- Consultant in text mining/classification/clustering
- Lecturer at Stanford University

➤ Ph.D. in Computer Science from Stanford

Jim Bozik (Acxiom)

- Joined Acxiom in 1997
 - Works directly with data mining clients
 - Leads effort researching analytical software
- Previous experience
 - Retail Marketing and Analysis at Signet Bank
 - Business Research Division at Hallmark Cards
 - Statistical Research Division at the U.S. Census
- BA in Mathematics and CS, MA in Statistics

Q1: Solutions versus Tools: what should companies sell?

- ☞ We are interested in SOLVING PROBLEMS, not in BUYING SOFTWARE.
- ☞ SDS has an ongoing process of evaluating software that...
 - Enhances the 'Analyst Toolkit'
 - Offers ways to create a more visually dynamic product
- ☞ We offer the following advice. It sounds like common sense, but you'd be surprised...
 - LISTEN! Ask about the areas of application, users, objectives (e.g., Don't talk about NN if NN have limited use)
 - Provide explicit guidance on the proper configuration, and file size constraints for evaluation software

Q2: Who are the users of the data mining? Business users or analysts?

- ☞ In our environment, the users are ANALYSTS.
- ☞ We believe the issue is not the SCIENCE of analysis, but the ART of analysis.
 - Is the data received what you expected?
 - How do you spot problems in data? Are they really problems?
 - When do you create variables to enhance a model? Which ones?
 - How do you create a model that is intuitively appealing to a client?

Dorian Pyle (Data Miners)

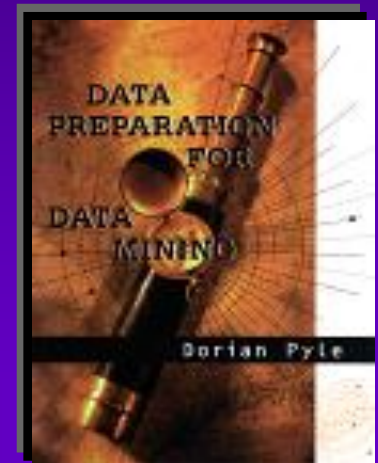
➤ Joined Data Miners in 1998

- Consultancy company with Michael Berry and Gordon Linoff



➤ Previous experience

- 25 years of modeling experience, including at Naviant and Thinking Machines Corporation
- Author of **Data Preparation for Data Mining**
- Upcoming textbook **Mining for Models**



The Questions

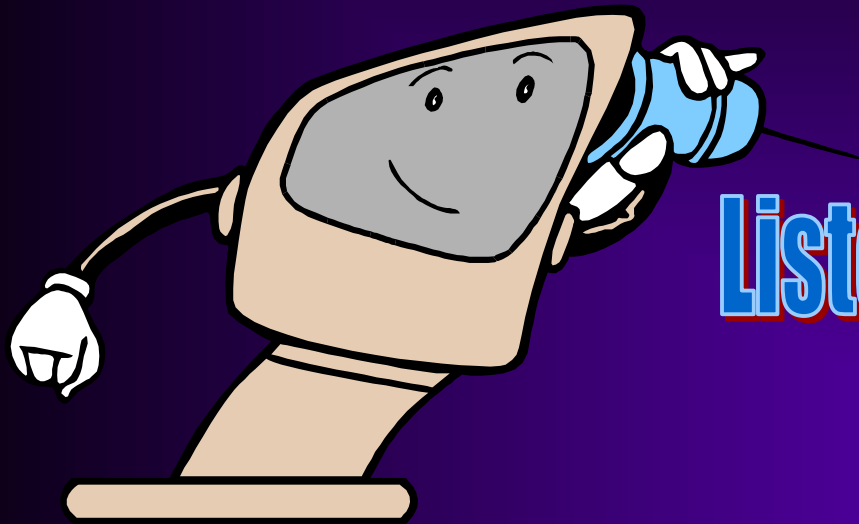
- Who uses data mining?
- Will data mining functionality be successfully integrated into databases?

The Problem

**I really hate this damn computer,
I think I ought to sell it.
It never does just what I want,
But only what I tell it!**

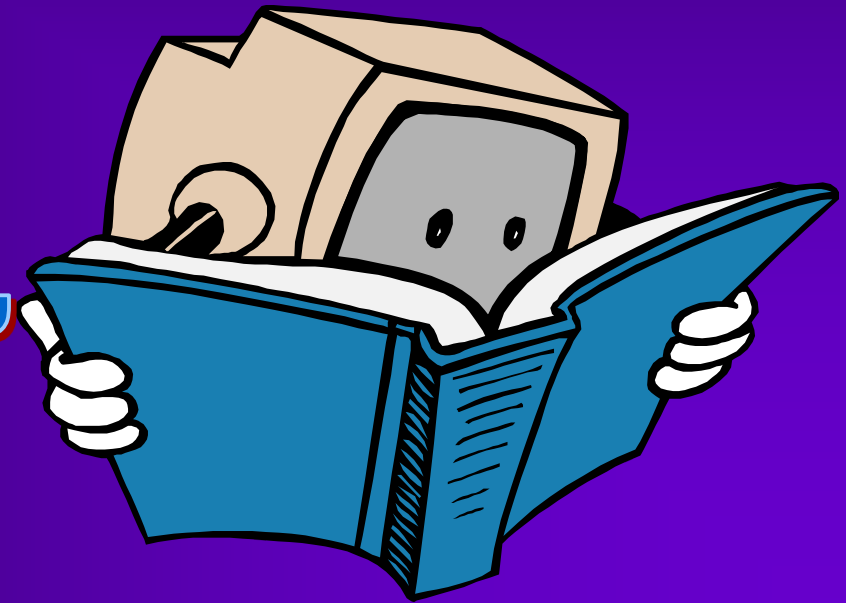
Sign in computer room. Circa 1975.

The ideal!



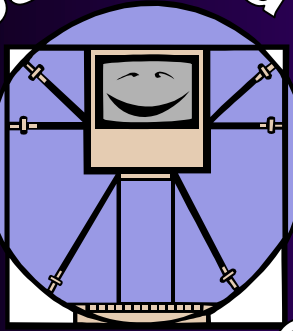
Listen to what we ask ...

**... do what we want,
NOT what we said!**



The Perception

General Purpose Data Mining Tools



Anyti



Now this is
magic!
It's going to
solve all my
problems



The Way Today

Telemarketing



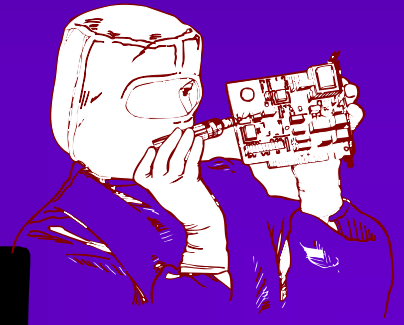
Churn



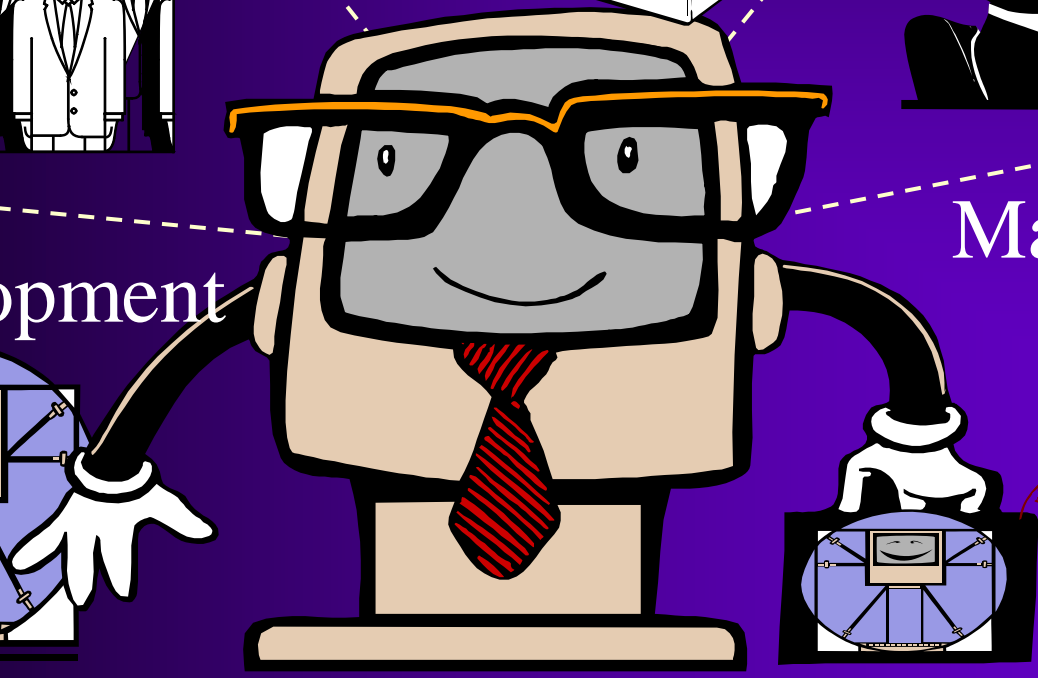
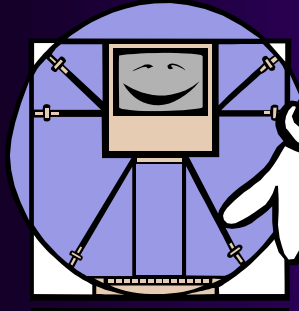
Marketing



Manufacturing



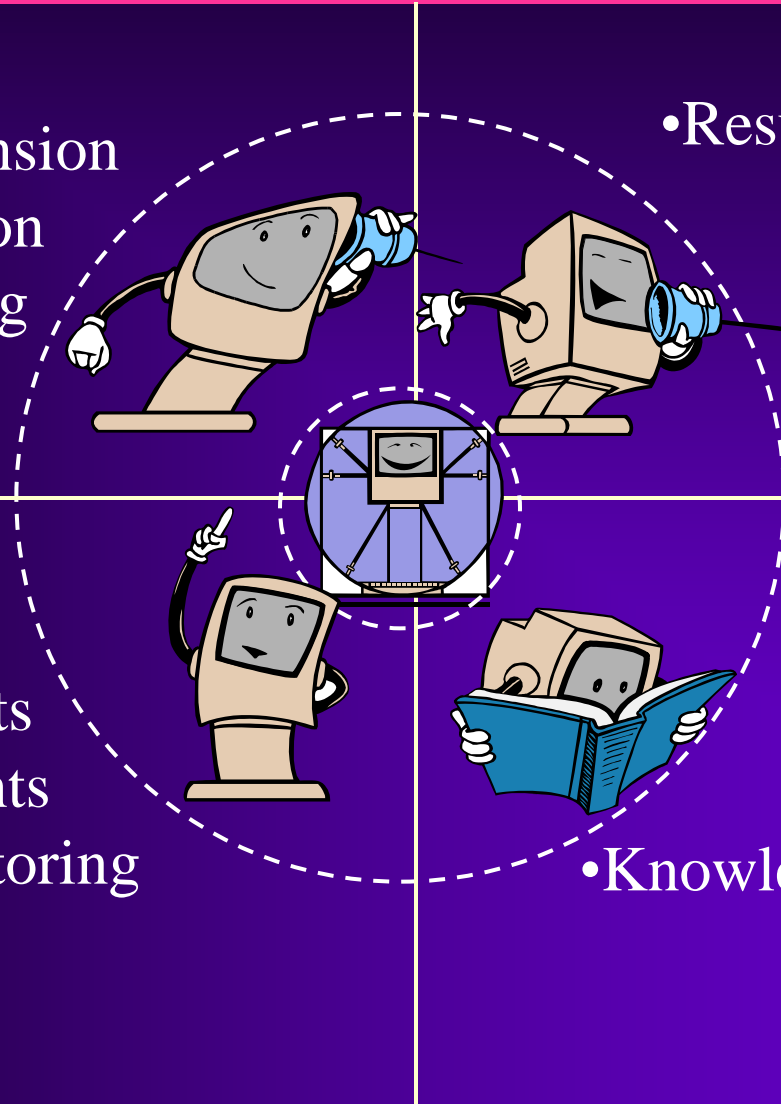
Development



Tomorrow - A core technology

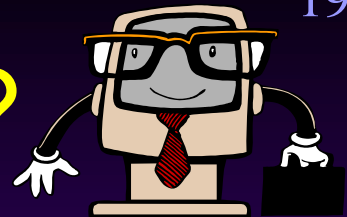
- Task comprehension
- Voice recognition
- Problem framing

- Results presentation
- Mobile contact
- Web alert



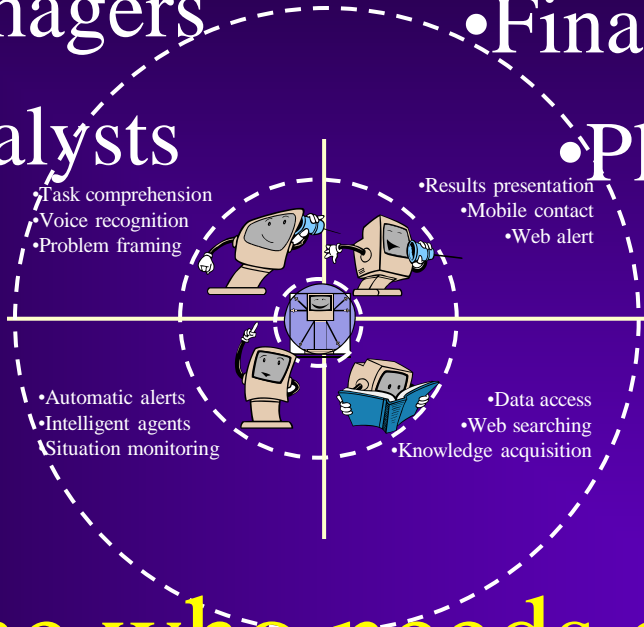
- Automatic alerts
- Intelligent agents
- Situation monitoring

- Data access
- Web searching
- Knowledge acquisition



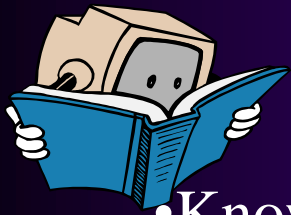
Q: Who uses Data Mining?

- Business Managers
- Business Analysts
- Architects
- Planners
- Financial Analysts
- Plant Managers
- Marketers
- Investors



A: Anyone who needs answers to questions based on available data (No imagination about how needed!)

Q: Incorporate in Databases?



- Data access
- Web searching
- Knowledge acquisition

A: No - for business reasons

- First, the range of data to be accessed is not just in a database
- Second, the questions asked require multiple methods of inquiry - no “one-size-fits-all”
- Third, performance and currency (for now)

Q: Incorporate in Databases?



A: No - for technical reasons.

- ✎ Not just NN & DT. No common primitives for new techniques (evolution programming, algebra evolvers, swarm clusters, semantic nets, Bayesian nets, thematic association,

Rob Gerritsen (Exclusive Ore)

➤ Founded Exclusive Ore in 1997

- Focus on data mining consulting and technology
- Research in integrating data mining and RDBMS



➤ Previous experience

- 31+ years experience in data management/mining
- Co-founder and VP Technology at Two Crows
- Associate Professor at The Wharton School

➤ Ph.D. in System Science from CMU

The Questions

- Q3: Will data mining functionality be successfully integrated into databases?
- Q4: Do models need to be interpretable?

Q3: DM into Databases?

☞ YES!

➤ It's natural

- Models are no more than abstracted/reformatted data
- Data mining can benefit from database integration

➤ It's inevitable

- Competitive pressure

DM Naturally Extends DBMS



- A model is an abstraction of the data and belongs with the data
- There is nothing more in a model than what is already in the data

DM Will Benefit from DBMS - I

- Model management
 - Version control, model comparisons
- Model deployment
 - Predictions right in the database
- Understanding the model
 - Browse, query, compare rules
- Incremental modeling
 - Revise models when new data arrives

DM Will Benefit from DBMS -II

- Model monitoring
 - Continuous validation of models on new data
- Security services
 - Extraction opens big security hole!
- Better performance

DM into Database - Inevitable

- Expand the database as an enterprise platform
- Happening now
 - Informix/Red Brick SQL Extensions
 - Compaq SQL/MX
 - Oracle acquires Darwin

Q4: Models be Interpretable?

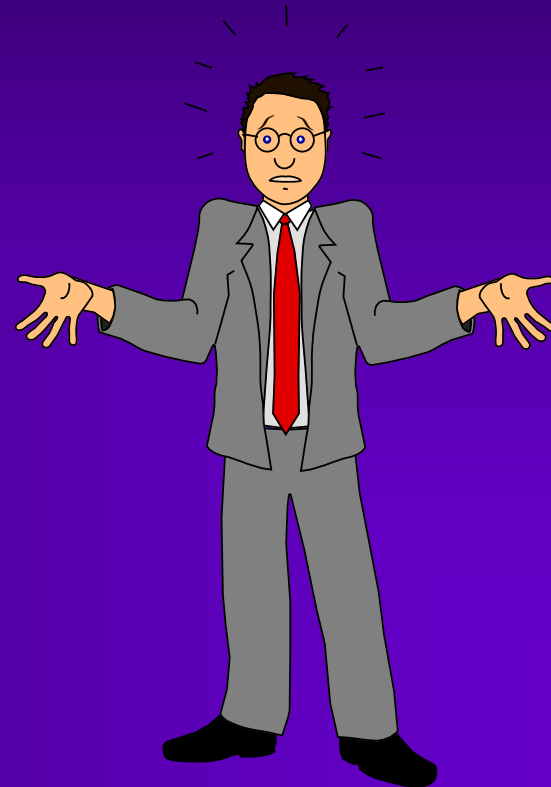
☞ YES!

➤ For the model builder

– Avoid costly/stupid mistakes

➤ For the business user

– “Trust me it works”



Business Risks are Too Great

✎ Direct mail

- Would you eliminate 25% of your list without knowing why? You risk reducing revenue by 25%!

✎ Medical

- Patient complains of recurrent headaches, but model says no brain cancer risk. Do you want to know why?

✎ Lender

- Would you deny lending me \$50K without telling me why?

Steve Belcher (Unica Technologies)

- ☞ Consultant at Unica Technologies
- ☞ Previous experience
 - Worked in IT and Data Mining for 16 years
 - Taught in graduate and undergraduate programs at several colleges
- ☞ Dissertation on application of neural networks in financial forecasting

Q4: Do models need to be interpretable?

- ☞ Models need to work. This does imply validation
- ☞ Interpretability is subject to customer needs
- ☞ Required in some applications - Fair Lending practices

Q5: Is there a future for horizontal data mining tool providers?

- Unique perspective
- A very limited future
- Vendor consolidation.
- Vertical apps are easier to use
- Models must be able to be used in a business environment
- DM Futures - embedded systems

Ken Ono (Angoss)

- 👉 VP of Technology at Angoss
 - Head of development for data mining solutions
 - Chief architect for the data mining product suite
- 👉 Other responsibilities at Angoss
 - Embedding technologies
 - OEMing technology
 - Other licensing transactions with partners

ANGOSS Products

- ✎ Provider of KnowledgeSEEKER & KnowledgeSTUDIO
- ✎ STUDIO designed from ground up to achieve:
 - Programmability and embedability (DCOM/ActiveX)
 - Tight integration with database (In-Place Mining)
 - Visualization and exploration for visual data mining and knowledge discovery
 - Ease of use
- ✎ Price points that make it much easier to start data mining

Q5: Future for horizontal DM tool providers?

👉 OEM - One of many approaches

- Data Mining is a complex technology that can apply to many different industries
- State of software industry makes it easy to encapsulate DM components
- Why should solution providers have to learn intricacies of DM algorithms?
- Can hide & automate complexities by leveraging domain knowledge thus widen market

👉 Analytic Market - small but important

- Will continue to grow
- Expert individual can create better models than an application that hides & automates process

Q5: Future for horizontal DM tool providers?

- ✎ Creation of predictive models (algorithms) will be incorporated into databases and will become commodities quickly dropping in price
 - Microsoft OLE DB for DM & Oracle's purchase of Darwin are the beginning of this
- ✎ DM Vendors must leverage & enhance functionality of database
- ✎ Client side tools are still required for data exploration and discovery of new and interesting insights

Q6: Will standard APIs be adopted, will they help horizontal DM corp.?

- ☞ Standards are already starting to emerge
- ☞ OLE DB for DM from Microsoft
 - Provides an easy way to create and deploy predictive models
 - Legions of developers can integrate DM with much less risk than writing to “one company API”.
 - Paves way for wide deployment of low risk PM’s.
 - “What banner do I display?” = low risk.
 - “Should I give this person a loan?” = high risk
 - Creates infrastructure for deployment of models

Q6: Will standard APIs be adopted, will they help horizontal DM corp.?

☞ PMML - another piece of the puzzle

- Predictive Model Mark Up Language
- XML extension for describing the contents of a predictive model
- Defines a way for a PM to be
 - transferred between environments
 - persisted in a repository
 - searched and queried (find me a model that ...)

Q6: Will standard APIs be adopted, will they help horizontal DM corp.?

☞ Will it help DM vendors?

- Will reduce cost of ownership of adopting and providing solutions that contain DM
- Will increase level of awareness about data mining (especially OLE DB for DM)
- Will increase demand for data mining
- Will increase competition